### **Reliability: The Other Dimension of Quality**

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## **Objectives**

- Relationship between Quality and Reliability.
- Importance of recognizing, controlling, and decreasing variability to improve reliability of products and processes.
- Role of good engineering and statistical practices in reliability improvement.
- Make some predictions for the future of statistics in engineering reliability.

## **Industrial Environment (Manufacturing & Services)**

Today's industry faces:

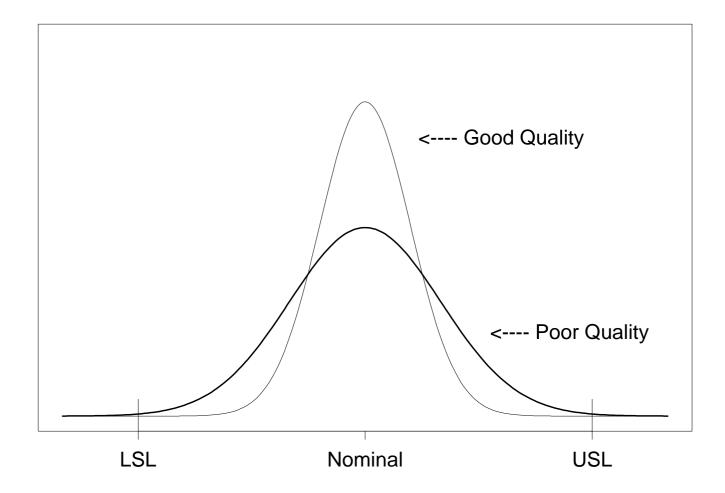
- Intense global competition.
- Complex, global, and heterogeneous markets.
- Pressure for shorter product-cycle times.
- Stringent cost constraints and changing manufacturing strategies (outsourcing manufacturing, services, etc.)
- Higher customer expectations for quality and reliability.

## What is Good Quality?

Current View: Quality is customer satisfaction.

- Good quality implies delivering products/services/processes within specifications, on time, at the lowest possible cost.
- If product specification include customer requirements, the quality level can be measured by the fraction of units/services delivered that meet the customer requirements.
- High quality levels are necessary for good quality. But it is also necessary that the quality characteristic is close to the nominal or target value.

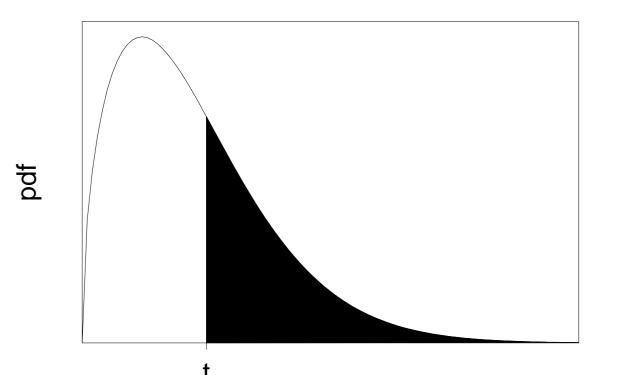
### **Good and Bad Quality**



## **Statistical Definition of Reliability**

Reliability is the probability that a system, vehicle, machine, device, and so on, will perform its intended function under **encountered** operating conditions, for a specified period of time

$$R(t) = \Pr(T > t)$$



## **Reliability Scope**

- In general, reliability relates to the proper functioning of equipment, systems, and processes.
- The reliability function R(t) = Pr(T > t) depends on many factors including: **environmental** factors, **human** factors, software, and hardware.
- Reliability is closely related to risk and safety factors where failure can have catastrophic consequences.
- An important aspect is the economical consequences of poor reliability.
- See also Lawless (2000).

## **Reliability as a Quality Concept**

- Condra (1993): "Reliability is quality over time." Thus good quality is necessary but not sufficient for good reliability.
- Condra (2001): "A reliable product is one that does what the user wants it to do, when the user wants it to do so."
- Reliability has to do with the number of units that still meet specifications after a given period of time (weeks, years, miles, cycles, etc).
- To assess, predict, and build in reliability, reliability scientists use: engineering, historic knowledge, experimentation, statistical models, data analysis, simulation, optimization, etc.

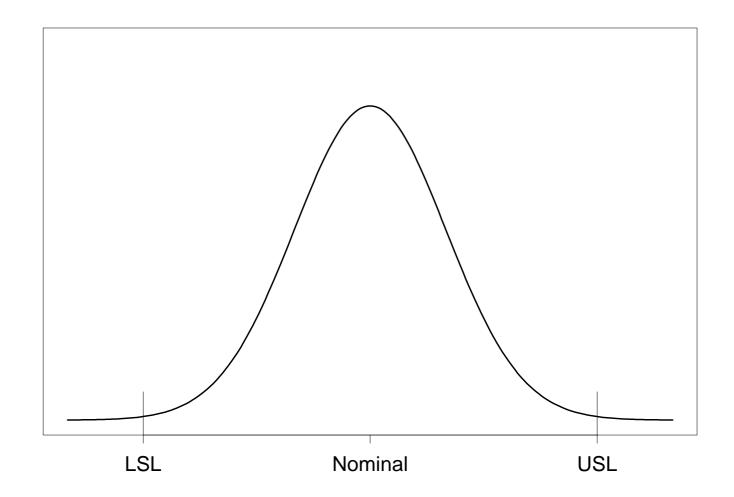
## **The Reliability Challenge**

- Difficulty: Reliability assessed directly only after a product has been in the field for some time; reliability prediction is difficult.
- Reliability relies heavily on engineering. Statistics provides important tools for understanding, improving, and maintaining reliability.
- Much engineering effort is (correctly) focused on reliability improvement.
- Most statistical effort has been on methods for assessing reliability, which might be the least productive approach. Recently statisticians have begun to have an impact in improving reliability.
- Modern quality practices (i.e., Six Sigma) institutionalize interdisciplinary reliability teams.

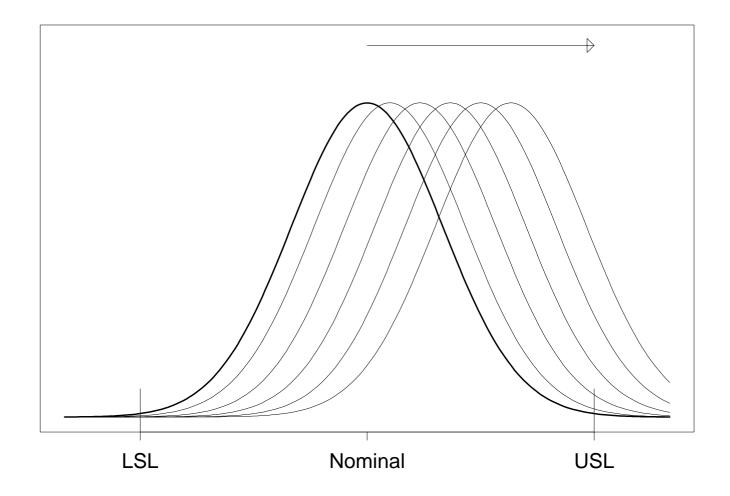
## What Is the Source of Quality & Reliability Problems?

- Variability is everywhere.
- There will always be variability in a process. This is well said by Nelson in his statement: Failure to understand variation is a top problem in USA industry.
- We can tolerate variability if
  - The process in on target.
  - The process variability is small when compared with the process specification (capability).
  - The process is stable.

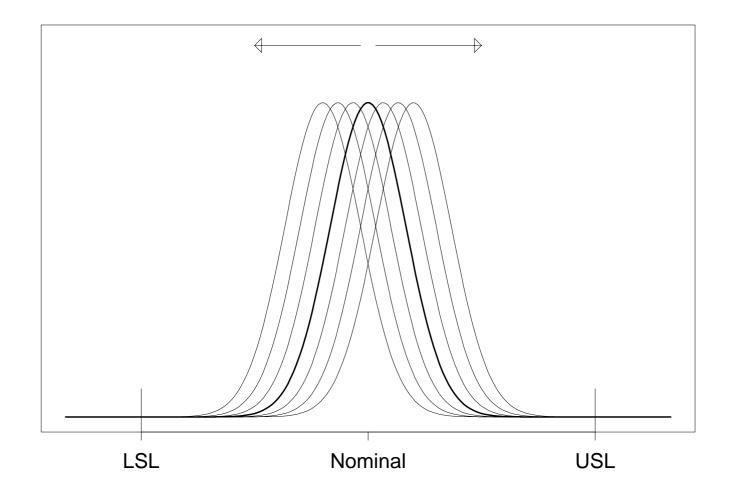
# **Three-Sigma Quality.** Approximately, 2700 Defects per $10^6$ Opportunities



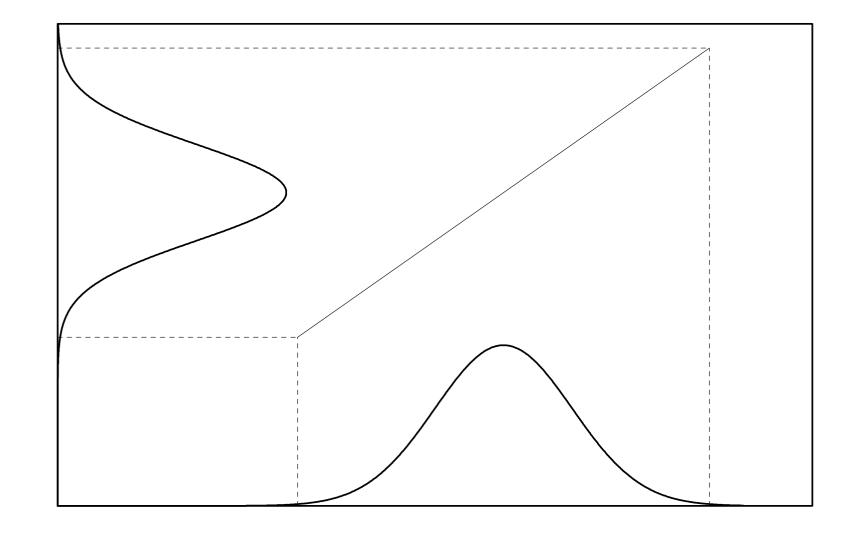
# **Drifting Three-Sigma Quality.** Approximately, 67,000 Defects per 10<sup>6</sup> Opportunities



# **Drifting Six-Sigma Quality.** Approximately, 4 Defects per $10^6$ Opportunities



### **Transmission of Variability**



Noise Variable (X1)

Output (Y)

## **Some Sources of Variability Affecting Product Relia-**

## **bility: Key Questions**

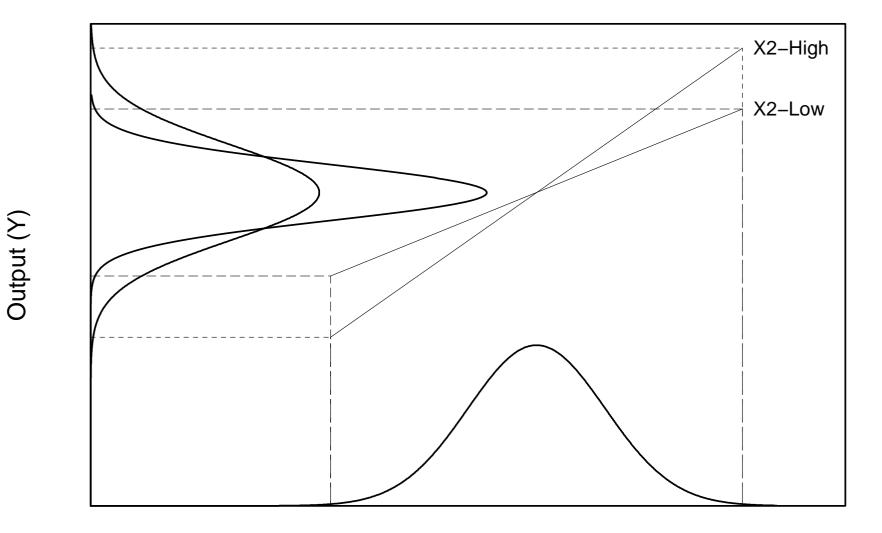
- What causes X and thus Y to vary?
- How much variability can we expect in X and Y?
- To what extent can we reduce the variability in X?
- To what extent can we reduce the transmission of variability in X?



In summary,

- Find the **important** X's that impact the **important** Y's.
- Use engineering, DOE, Robust design, and other engineering/statistical techniques to reduce variability in X and the transmission of variability to Y.

## **Reducing Transmission of Variability Using a Design Variable** $(X_2)$ by Noise $(X_1)$ Interaction



Noise Variable (X1)

– p. 16

## **Reliability Issues**

- Causes (modes) of failure and degradation leading to failure.
  Environmental effects on reliability.
- Quality problems leading to early failure.

#### **Failure Modes**

	Anticipated	Unanticipated
Wear related	ALT/ADT	HALT
Defect related	QC/SPC	HALT

Robust engineering and Robust product design can help in all cases.

**Robustness:** Ability to perform intended function under a variety of operating and environmental conditions.

## **The Interface Between Quality and Reliability**

- Good quality is a **prerequisite** for high reliability.
- Like quality, reliability should be customer-focused.
- How can we assure reliability?
  - Robust product design from component to subsystem to system level.
  - Robust process design from operation to machine to plant level.
  - Process monitoring, where necessary.
  - DFR: Design for Reliability. Also, Reliability by Design, Design for Six Sigma (DFSS), and others.
  - Objective use of engineering knowledge, historic information, feedback from the field, etc.

## **Variability Reduction and Reliability Improvement**

The idea is to improve reliability to decrease the cost attributable to poor reliability.

The general approach is:

Reducing variation during the creation of products and services:

- Reduce variation of factors that can be controlled.
- Reduce product variation due to noise.
- Fixing processes so that they are nearly perfect. Controlling these processes so that they stay fixed.

## **Reliability Demonstration Versus Reliability Assurance**

Traditional reliability demonstration is essentially a statistical hypothesis test:

#### $H_0$ : Reliability is smaller than the target.

Rejecting the null hypothesis provides a demonstration that the reliability target has been met.

To demonstrate that reliability at time 20,000 hours is 0.99, with 90% confidence, requires testing at least n = 230 units tested for 20,000 hours with zero failures, where

$$n = \log(0.10) / \log(0.99) \approx 230.$$

To have a 80% chance of passing the test, requires that the true reliability be approximately 0.999, i.e.,

 $Pr(passing test) = (0.999)^{238} = 0.794 \approx 0.80.$ 

## **A Feasible Reliability Demonstration**

- Under certain circumstances, it is feasible to demonstrate reliability for a component with respect to a particular failure mode.
- Suppose that life has a Weibull distribution with a shape parameter of  $\beta$ , a zero-failure test that runs for  $k \times 20,000$  cycles requires a sample size of (see Meeker and Escobar 1998),

$$n \ge \frac{1}{k^{\beta}} \times \frac{\log(\alpha)}{\log(1-p)}.$$

- When  $\beta = 2$ , a zero-failure test that runs for  $6.77 \times 20,000$  cycles will provide the required demonstration with a sample size of only n = 5 units.
- Interesting  $Pr(pass test) \approx 0.80$  and it does not depend on  $\beta$  or n.
- For complicated systems, traditional reliability demonstration is usually not practicable. Reliability assurance is the alternative.

## **Reliability Assurance**

Based on **reliability modeling and combining information** Inputs:

- Engineering knowledge.
- Physical models.
- Previous experience (e.g., field data).
- Physical experimentation.
- Factors of safety.
- **Challenge:** Assessing uncertainty.

**Approach:** Meaningful use of Bayesian methods (e.g., LANL PREDICT).

## **Distinguishing Features of Reliability Data**

- Data are typically censored (bounds on observations).
- Models for positive random variables (e.g., exponential, lognormal, Weibull, gamma). Normal distribution not common.
- Model parameters not of primary interest (instead, failure rates, quantiles, probabilities).
- Extrapolation often required (e.g., want proportion failing by 900 hours but test runs for 400 hours).

## **Some Topics in Reliability Studies**

- Single stress failure times studies.
- Accelerated failure times studies.
- Studies with degradation data.
- Studies with recurrent data.
- Studies with warranty data.
- Planning of life tests, ALT, and ADT tests.
- System reliability studies.

Useful references: Lawless (2002), Meeker and Escobar (1998), Nelson (2003), Rausand and Høyland (2004).

## **Some Trends in the Use of Statistics in Reliability**

- More use of degradation data and models.
- Increased use of statistical methods for producing robust products and robust processes.
- More use of computer models to reduce reliance on expensive physical experimentation.
- Reliability on dynamic and heterogeneous environments. Including better understanding of the product environment (e.g., through the use of smart chips).
- More efforts to combine data from different sources and other information (through the use of meaningful Bayes methods).
- A better understanding of the counting process methodology and its applicability to problems of interest.

## **Concluding Remarks**

- Reliability is an interdisciplinary field in which experimentation (perhaps using physical/computer models), engineering, statistics, and computational methods play an important role in improving quality.
- Some form of up-front Design for Reliability is probably necessary in today's competitive environment.
- The concept of robustness in product/process design is very important.
- Some general principles and tools are available, but many specifics of a Design for Reliability program will be product specific.
- There are opportunities for improving the current methodology and developing new methodology for relevant problems.
- Good and friendly software for reliability is (will be) in great demand.

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